

NSPP NEWSLETTER

Greetings to the esteemed readers!

The National School of Public Policy (NSPP) newsletter provides a comprehensive overview of our training sessions October to December 2023.

Within these pages, you will find concise and enlightening reports that showcase the diverse range of activities undertaken at the National



Management College (NMC), National Institute of Public Policy (NIPP), Executive Development Institute (EDI) and National Institutes of Management (NIMs). As usual, from a series of lectures by illustrious guest speakers to study tours of our trainees into government departments, underscore the class and field balance of our courses.

Furthermore, the dedicated role of NIPP in multidisciplinary research on public policy is noteworthy. The EDI remains committed in its mission of advancing comprehensive training for executives. We express sincere appreciation to the NSPP faculty, staff, and, most significantly, our trainees, for their valuable contributions to NSPP training activities. Collaboratively, we persist in molding the future of public administration with deliberate, planned, and sustained endeavors.

Dr. Ijaz Munir, Rector NSPP

Visiting Personalities at NSPP

During this quarter, Mid-Career Management (MCMC), Course-38, Senior Management (SMC) Course-34, and National Management Course-119 was underway at NIMs and NMC. The renowned personalities shared their valuable insights at NSPP on different aspects of public policy.

Professor Stefan Dercon



Professor Stefan Dercon, an economist and Professor of Economic Policy at the University of Oxford, addressed the participants of NMC, on 19th December, 2023.

The speaker expressed his gratitude to NMC for inviting him for the talk on '*The Political Economy of Policy Advice: The Case of a Hard Country*'. Drawing on his decade long experience as the Chief Economist at the Department of International Development (DFID), UK, he underscored the crucial responsibility of influential individuals in dedicating themselves to development and growth in order to achieve success. Referring to countries like China and India, he stressed upon the need for an elite bargain focused on growth, unlike Pakistan's current 'just-enough' stability approach. In a thought-provoking discussion during the

question/answer session, he mentioned that the recipe for success lies in overcoming common aspects of failure, ultimately leading to progress for the entire population.

Syed Babar Ali



Syed Babar Ali, renowned businessman and educationist, was once again at NMC, as in the previous courses, to speak to the participants of the 119 NMC. He shared fascinating insights into his life and career, specifically the establishment of Packages Limited, one of the Pakistan's leading conglomerates, and LUMS, now a vital part of the country's educational landscape. Responding to various questions asked by the participants, Syed sahib expressed his candid views on a range of issues related to education and the economic development of Pakistan.

Saqib H. Sherazi



Mr. Saqib H. Sherazi was invited at to speak to the participants of NMC-119 on 16th November, 2023. As a distinguished industry leader and intellectual, his talk focused on the twin themes of

industrialization and trade, within the dynamics of national and international contexts. Mr. Sherazi highlighted that sustainable growth required a focus on fostering industry, and inviting foreign direct investment. In this connection, he dilated upon the importance of regulatory controls needed for the effective oversight and management of various industrial sectors. This would help prevent problems like tax evasion and the prevalence of a grey economy.

Ambassador Dr. Asad Majeed Khan & Ambassador (Retd.) Aizaz Ahmed



On 15th November, 2023, Ambassador Dr. Asad Majeed Khan and Ambassador (Retd.) Aizaz Ahmed led a panel discussion on '*The Emerging International Order and Pakistan*' at NMC. Both speakers dilated upon the challenges and opportunities presented by Pakistan's geopolitical landscape. Dr. Khan emphasized on the urgent need for extraordinary measures to not only tackle problems in domestic politics but also cater effectively to the economic landscape in the country, while Mr. Aizaz Ahmed, a former Foreign Secretary and Ambassador, shed light on the evolving global order's dynamics characterized by a shift from a unipolar to a multipolar world order and its impact on Pakistan. A lively question/answer session followed.

Mr. Aizaz Ahamd Choudhry



The former Foreign Secretary of Pakistan addressed the participants at NIM Lahore on “Pakistan-India Relations”. He discussed in detail why Pakistan’s foreign policy remained Indian centric. He also explained the genesis of Kashmir issue, its complications and possible way forward in the light of present-day global situation.

Dr. Maleeha Lodhi



Dr. Maleeha Lodhi, former Ambassador of Pakistan, addressed at NIM Lahore on “Overview of Pakistan’s Relations with USA and the Changing Dynamics”.

During the lecture discussion, she set the context by explaining the global and regional landscape and elaborated on the present day multi-polarized situation after start of recent Gaza and Ukraine Wars. She also covered US-China turbulent relationship from Pakistan’s perspective.

Dr. Kaiser Bengali



The renowned economist addressed the participants at NIM Lahore on “Services Sector Development in Pakistan”. He elaborated that the two largest service sectors in Pakistan are wholesale and retail trade and transport sectors, which are spinoffs of commodity sector. Only a strong commodity sector provides strong base for development of the services sectors.

Mr. Tariq Masood Khosa



On 13th October, 2023, Mr. Tariq Masood Khosa addressed the participants and shared his experiences relating to salient assignments undertaken within Police Service of Pakistan. He said that his 40 years spent in service were full of challenges and lessons learned. He advised the participants to be considerate but firm while handling difficult situations. He also advised participants to remain apolitical and take decisions on merit, without fear of transfer and posting which are a part of the civil service.

Mr. Babar Yaqoob Fateh Muhammad



Mr. Babar Yaqoob Fateh Muhammad addressed the participants on 17th November, 2023. The guest speaker gave a historical account of civil service since the creation of Pakistan and expressed his views on issues and challenges faced by civil servants. While referring to a book by Mr. Masood Mufti titled “Dou Minar”, he said that Quaid-e-Azam delivered nine speeches in his thirteen months of holding a public office in which he advised public officers to remain neutral and armed forces to follow the constitution of Pakistan. He highlighted the importance of Constitutional protection and guarantees for civil servants— which, later on, were taken away through 1973’s Constitution, leading to issues of politicization and non-professionalism in the bureaucracy.

Dr. Durriya Kazi



At NIM Karachi, Dr. Durriya Kazi elaborated the concept of Arts & Culture, its development and its impact on our society and how it has been reflected in language proverbs, humor, folk stories, literature, art, architecture, design, music, theatre,

dance, cinema, television, dress, manners and customs, traditional games and sports, recipes, hospitality, relationship to nature & religious beliefs. According to her, Pakistan’s heritage culture reels back to the times of the Indus civilization, approximately five thousand years ago.

Prof. Dr. Noman Ahmed



Dr. Noman Ahmed explained the concept of city as a place for communal living, production, recreation, entertainment, transactions and many more functions. He further explained types of cities i.e., Guild towns, port cities, capital cities, mega cities and greater urban regions, and went to add that these cities evolved due to multiple reasons – gradual transformation of agro based settlements, practice of skills and crafts, transaction needs, exploitation of resources, strategic importance, and industrial development.

Senator Taj Haider



The learned Guest Speaker and seasoned politician stated that CPEC was a very important program for economic sustainability of Pakistan with the foreign direct investment coming from China. He explained that the basic philosophy of the CPEC was alleviation of poverty. He added that if we intended to get fruitful results from the CPEC, we must change our directions as the Western countries would not develop Pakistan. He remarked that we needed to mobilize our natural resources, manpower, savings, and information technology expertise to make CPEC a successful story of the world.

Dr. Fateh Muhammad Marri



The esteemed Vice Chancellor highlighted the significance of the topic and remarked that agriculture sector constitutes almost 25% of Pakistan's GDP and is a source of income for almost half of the population of the country. He added that without revitalizing agriculture Pakistan might not be able to prosper.

Syed Sajjad Haider, Ambassador (R)



The Guest Speaker commenced the lecture at NIM Peshawar by defining Foreign Policy as a nation's engagement in global affairs within its capacity and external context, comprising of principles, interests, and objectives. The speaker outlined internal and external factors such as historical influence, country size and geography, ideology, economic resources, governance efficiency, and military power. Concluding the lecture, drawing from vast foreign affairs experience, he suggested solutions: bolstering the weak economy, seeking new areas of cooperation, and advocating neutrality in the US-China rivalry, stressing that Pakistan isn't isolated but rather stranded in the current global scenario.

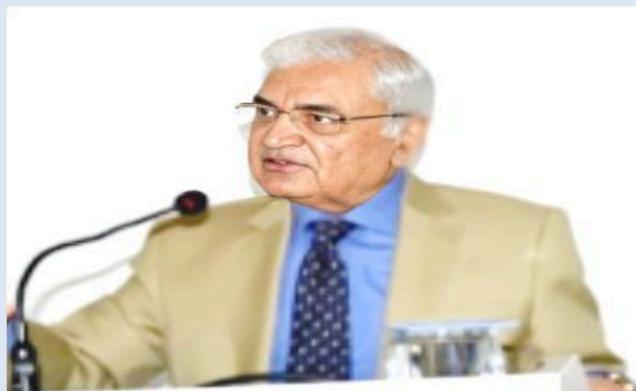
Mr. Saleem Safi



The guest speaker addressed the SMC participants, expressing gratitude for the invitation and delving into the intricate dynamics between Pakistan and Afghanistan. He highlighted the unique bond at the grassroots level, emphasizing the historically friendly and fraternal relationship between the people of both nations. Despite this, he underlined the absence of direct conflict between the two countries, notably during Pakistan's conflicts with India, and shared insights from an interview with Hamid Karzai, illustrating Afghanistan's inclination to side with Pakistan in certain scenarios, a bond characterized as "Tarborwali" in Pashto, indicative of strained yet non-hostile relations. He critically analyzed Pakistan's flawed

strategy, acknowledging the misguided approach of categorizing Taliban factions as "Good Taliban" and "Bad Taliban" and underscored the repercussions of this policy, citing the Afghan Taliban's failure to explicitly denounce TTP.

Mr. Ejaz Ahmad Qureshi



The guest speaker explained public policy through formal definition and from practitioner perspective involved in public policy formulation and implementation for almost 50 years. From practitioner perspective, public policy is a function of conducting public affairs. It can be at local, provincial and national level. Formally public policy means “When government decides to take action in response to problems or issues raised by people or groups as they operate in our political system”.

Dr. Ishrat Hussain



The guest speaker, Former Governor SBP, delivered special lecture to 38th MCMC at NIM Quetta on “Civil Service Reforms”.

National Institute of Public Policy

The Roundtable Discussion

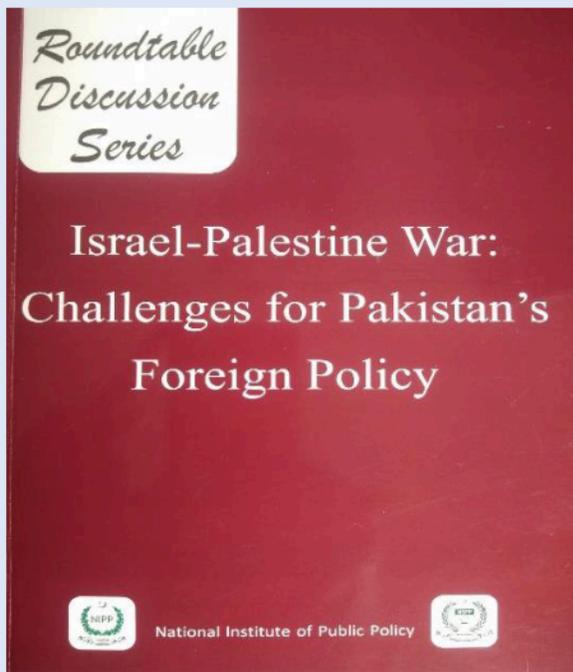
“Israel-Palestine War: Challenges for Pakistan’s Foreign Policy”



NIPP has taken a timely step to gather the experts to discuss a very delicate and important issue of Israel-Palestine War, held on 13th December, 2023. The panelists Lt-Gen (R) Asad Durrani, Former ISI Chief & Author, Dr. Musadik Masood Malik, Minister Petroleum, Former Senator, Mr. Aizaz Ahmad Chaudhry, Former Foreign Secretary, Dr. Hasan Askari Rizvi, Defense Analyst, Mr. Javed Husain, Former Ambassador, Mr. Mushtaq Ahmad Khan, Senator, and Ms. Nasim Zehra, Anchor & Analyst expressed pertinent and penetrating views and comments. Based on the roundtable discussion, following recommendations have been made:

Pakistan should uphold its principled stance against the use of force in geopolitical conflicts, emphasizing diplomatic consistency and commitment to certain values. This includes maintaining a strong stance on the Israel-Palestine issue in alignment with major Arab and Muslim countries.

Pakistan must adopt a confident and assertive approach to call for an urgent ceasefire, highlighting the far-reaching consequences of Israeli actions and advocating for the right to self-determination for both Palestinians and Kashmiris.



A well-articulated policy statement on the Israel-Palestine issue should be developed, balancing economic dependencies and complex geopolitical considerations while reminding the international community of the humanitarian consequences of Israeli actions.

Pakistan should leverage the current global solidarity with Palestine to draw attention to the Kashmir issue, emphasizing the need for a strong economic and political environment to have relevance in international affairs.

To address the humanitarian catastrophe in Gaza and highlight the Kashmir issue, a coordinated media strategy should be formulated, including the observance of 'Palestine Day' and efforts to convene an Islamic Summit Conference on the Israel-Palestine war.

Refresher Course on Research Methodology (21st November, 2023)

The guest speaker, Dr. Seemi Waheed from UMT Lahore discussed research types and methodologies, focusing on NSPP participants' case studies. She explained different case study types and processes, keeping the course interactive.

A workshop was held on a case study being published in the Journal of Pakistan Administration of NSPP.



NSPP International Conference on Food Security



NSPP International Conference on Food Security is planned by NIPP on 19-20 August 2024, and call for papers is published on NIPP/NSPP website. Key sub-themes include, emergence of food security as a major non-traditional security threat in Pakistan; international commodity trading practices; a boon or a bane for Pakistan; nutrition challenge of Pakistan; impact of agricultural policies on food security; food security and

adequacy of social protection policies and programmes in Pakistan; and pros and cons of state intervention in food markets.

Executive Development Institute (EDI)

Policy Dialogue on ‘Climate Adaptation: Towards a Resilient Pakistan’



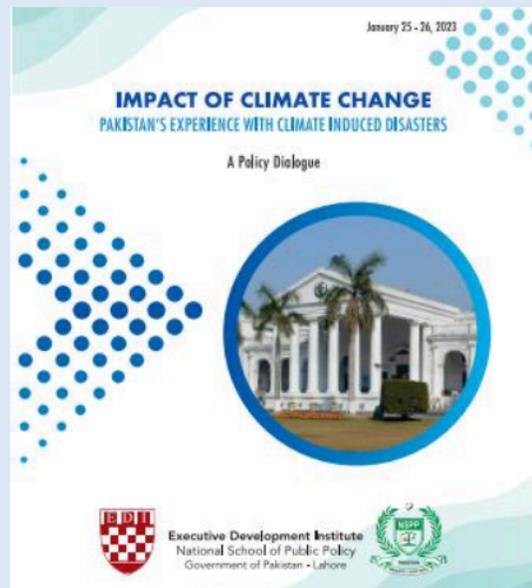
The EDI, hosted a two-day Policy Dialogue on November 7-8, 2023.

Over Two Days’, leading experts shared insights on vital themes including adaptation in agriculture, urban development, health systems and disaster management. The sessions also analyzed gaps in Pakistan's climate governance framework and explored ways forward.

Among the speakers, Mr. Matthieu Brun, an international expert from France, shared international best practices in Food Security. Dr. Asif Mahmood Jah, Federal Tax Ombudsman, informed the audience about the relief work done by his organization in flood-hit areas and how national-level contributions were made to provide relief from climate-induced severities. Mr. Mohyuddin Ahmad Wani, Chief Secretary of Gilgit-Baltistan shared his views on climate governance and management in different districts and regions of Pakistan and stressed upon the initiatives taken to build resilient Gilgit-Baltistan.

Published Report: ‘Impact of Climate Change: Pakistan’s Experience with Climate-induced disasters’: A Policy Dialogue

EDI has published a comprehensive report titled "Impact of Climate Change: Pakistan's Experience with Climate Induced Disasters". Culminating months of diligent effort by EDI's editorial team, the report offers an incisive analysis of various dimensions of climate change challenges confronted by Pakistan. The Editorial Board, led by Dean EDI Mr. Ahmad Nazir Warraich, Director EDI Ms. Tayyeba Kayani, and a team of researchers worked with meticulous attention in the development of the Report.



Spread across 10 sections, the report covers diverse themes including climate science, adaptation, mitigation, governance, disaster management and climate diplomacy. The sectoral analysis provides insight of climate impact on agriculture, health, energy and other vital sectors. With its astute assessment of Pakistan's climate vulnerabilities and policy gaps, the report has served as an invaluable reference guide for policy practitioners, development partners, researchers and students.

Foreign Study Tour



The participants of NMC 119 embarked on their Foreign Study Tour to learn about the governance practices and processes of public policy formulation in various countries. Divided into seven groups, each with a unique focus of study, the participants met with the officials of the host countries to gather insights about their policies and work practices. The tour collectively covered nations in the continents of Asia, Europe, Africa, and Oceania. From dissecting Kazakhstan's ADR mechanism in relation to its FDI regime to unraveling Spain's agricultural practices, and from Egypt's economic strategies to Turkey's rich cultural tapestry, every destination had something different to offer to our participants. Upon their return, participants furnished a report on their trip and presented the same before the whole cohort.

These firsthand experiences aim to enrich the participants' understanding of international policy mechanisms and foster innovative strategies for addressing our own challenges, ultimately contributing to Pakistan's growth and development on the global stage.

Inland Study Tours



The study tours organized by the NSPP include visits to diverse destinations across all provinces of the country. This quarter the participants of MCMC and SMC at NIMS in Karachi, Islamabad, Quetta, Lahore, and Peshawar visited important government and private sector organization

including, Benazir Income Support Programme (BISP), Islamabad, National Database and Registration Authority (NADRA), Islamabad, Qarshi Industries (Pvt) Ltd, Hattar, Pak-Austria Fachhochschule Institute of Applied Sciences and Technology (PAFIASST), Haripur, National Aerospace Science & Technology Park (NASTP)/NICAT, Rawalpindi, Institute of Space Technology (IST), Islamabad, National Information Technology Board (NITB), Islamabad, National Software Technology Park @ NUST (NSTP @ NUST), Islamabad, Ministry of Climate Change & Environmental Coordination (MoCC&EC), Islamabad, Pakistan Environmental Protection Agency (Pak. EPA), Islamabad, Ministry of Finance (M/o Finance), Islamabad, Federal Board of Revenue (FBR), Islamabad, Mazar-e-Qaid, Karachi, Karachi Port Trust (KPT), Dawood Foundation Magnificence Science Center, Karachi, the Urban Forest, Karachi, Noon Sugar Mills Bhalwal, Sargodha, National Kinnow Processing Factory, Sargodha, Faisalabad Chamber of Commerce and Industry, Crescent Textile Mills, Faisalabad, Rawalpindi Chamber of Commerce and Industry, Lahore Museum, Lahore Arts Council, Walled City of Lahore Authority and Tourism Development Corporation of Punjab

Extra-Curricular Activities

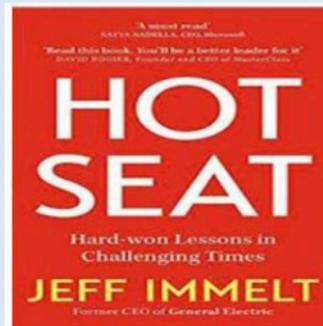
Participating in extra-curricular activities significantly enhances sustainable professional development through self-directed, group-interactive discussions, and social learning. Participants in all training courses demonstrate their potential for fostering a deep connection with aesthetic activities beyond reading books and engaging in critical thinking. During this quarter, participants from the NMC and all NIMs conducted several sessions of extra-curricular activities. Examples include cultural events,

hiking, movie night, tree plantation drive, sports and outdoor activities, cultural night, book review, and voluntary presentations.

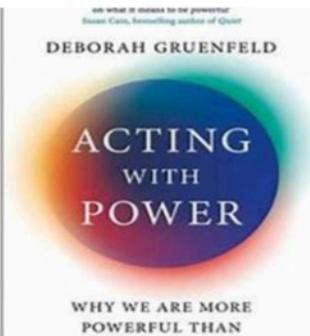
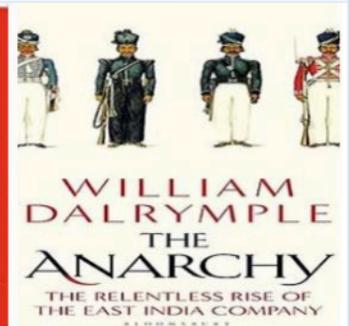


Book Reviews

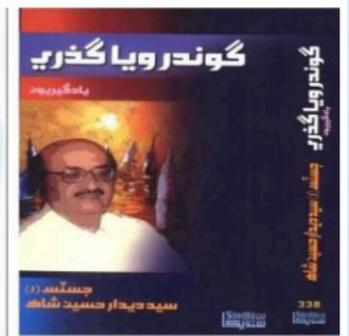
Mr. Javed Ali, PAS



Malik Waqas Nawaz, IRS



Mr. Muzamil Hussain, PAS



Syed Mehboob Hassan, Ex-Cadre

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