



NSPP NEWSLETTER

Greetings to the esteemed readers!

We are delighted to publish the latest edition of the National School of Public Policy (NSPP) newsletter, presenting an overview of the dynamic initiatives that have characterized our training landscape from July to September 2023.



Dr Ijaz Munir, Rector, NSPP

These pages unfold succinct and enlightening reports, capturing the diverse array of activities spanning the National Management College (NMC) and National Institutes of Management (NIMs) across Pakistan.

From the series of lectures by distinguished guest speakers to the insightful excursions of our trainees into government departments, each report highlights the profound and vibrant aspects of our courses. Our unwavering commitment to excellence resonates throughout every report and activity featured herein.

Furthermore, with the appointment of the Dean of the National Institute of Public Policy this quarter, our provision of policy and research counsel to the Federal Government takes on a renewed and enduring significance. The Executive Development Institute (EDI) remains steadfast in its mission of advancing comprehensive training to executives.

We express sincere appreciation to the NSPP faculty, staff, and, most significantly, our trainees, for their valuable contribution in the improvement of NSPP. Collaboratively, we persist in molding the future of public administration with deliberate, planned and sustained endeavours. We intend to keep raising the bar with our energy, commitment and missionary zeal.

Graduation Ceremony of NMC 118 and SMC 33

The scope of this newsletter (July-September) is unique as it spans the cusp between two NMCs: NMC 118 concluded on August 11, and NMC 119 commenced on September 25.



Dr. Arif Alvi, President of Pakistan, graced the graduation ceremony as the Chief Guest. Welcoming the Chief Guest, Dr. Arif Alvi, and the audience, Rector NSPP Dr. Ijaz Munir hailed Dr. Alvi's presence as evidence of his commitment to knowledge and service.

In his Presidential address at the joint graduation ceremony of NMC 118 and SMC 33, Dr. Arif Alvi congratulated the participants on achieving a significant milestone in their careers, emphasizing its potential to yield trends for rapid societal improvements. The Honorable President also commended the work of the NSPP in grooming a knowledge-based culture at its campuses.



Commencement Ceremony of NMC 119

NMC 119 commenced on September 25, 2023. A total of 54 Participants from various service cadres and groups of the civil service from across Pakistan were present in the NMC Hall. Mr. Azmat Ali Ranjha, former Rector was the Chief Guest.



Rector NSPP, Dr. Ijaz Munir, in his inaugural address, welcomed the participants. He began by acknowledging the apprehension that often accompanies a training program, one that is not only “intensive” but also “holistic”. It was for this reason that he stressed the need for a dedicated and focused approach, and urged the participants to embrace the learning “process wholeheartedly”. Doing so, he hoped, would enable the participants to fully capitalize on the opportunity before them.

VISITING PERSONALITIES AT NSPP

Governor Sindh - NIM Karachi



The Honorable Governor of Sindh, Mr Kamran Tessori, graced the occasion of the Certificate Award Ceremony of the SMC 33 at NIM, Karachi, National School of Public Policy on 10 August, 2023. The Governor praised the efforts of the Director General, NIM, Karachi, and the participants for their untiring efforts for imparting quality training to the federal government officers and to deliver improved public services to the people. At the conclusion of the ceremony the Honorable Governor distributed certificates to the graduating participants of the course.

Care Taker Chief Minister, KPK - NIM Peshawar



Laying of foundation stone at NIM, Peshawar Officers Mess & Information Technology Laboratory by Mr. Muhammad Azam Khan, Care Taker Chief Minister Khyber Pakhtunkhwa, 11 August, 2023.

Ms. Arifa Saboohi



Former DG Civil Service Academy, Ms. Arifa Saboohi gave a talk on “Ethics in Public Service Management” at NMC 119. Sharing insights from her career as a civil servant spanned over more than three decades Ms. Saboohi highlighted the need to synthesize efficiency, effectiveness and ethics into a sound work philosophy for a civil servant. Civil servants often encounter situations where they have to choose between legally acceptable

yet divergent courses of action, and in such circumstances, the choices one makes should be informed by a sound professional ethic. She illustrated these points by providing practical examples from governance.

Mr. Mujeeb-ur-Rehman Shami

Renowned journalist, Mr. Mujeeb-ur-Rehman Shami was invited to enlighten the participants of NMC 119 on Fatima Jinnah's contribution to the national cause. Beginning with a brief overview of her life and her role in supporting her brother, Quaid e Azam Muhammad Ali Jinnah, the speaker reminisced about his personal experience of working in her election campaign and later as a journalist. The speaker eulogized her services for the nation as she



and committed to the cause of the people of Pakistan that left an indelible mark on the public consciousness. A vibrant question and answer session followed the talk. Wrapping up the discussion, Rector NSPP, Dr. Ijaz Munir paid tributes to the personality and contributions of Mohtarma Fatima Jinnah and expressed the hope that the discourse had helped the participants to develop a more informed consciousness of Pakistan's history and about the stellar part played by Mohtarma Fatima Jinnah in it.

Ms. Ayesha Shumaila Khan

Ms. Ayesha Shumaila Khan was invited to speak to the participants of NMC 119 on 26 September, 2023. In her insightful talk titled "Nutrition and Healthy Lifestyle", Ms. Khan underscored the pivotal role nutrition plays in human health. Drawing on her 18 years of experience as a clinical nutritionist, the speaker



emphasized the need for personalized dietary guidelines, especially today, amidst the challenges posed by the abundance of unverified information concerning health and nutrition on social media. Touching upon the concept of wellness, which the speaker defined as complete physical, mental, and social wellbeing, Ms. Khan urged the participants to 'eat less and eat right'.

Senator Taj Haider - NIM Karachi



Senator Taj Haider, Former Convener, Senate Special Committee on CPEC, was a guest speaker at the SMC 33, NIM, Karachi and spoke on the topic, CPEC as a Harbinger of Regional Connectivity: Its Strategic and Economic Industry. The learned Speaker stated that CPEC is a very important program for economic sustainability of Pakistan with the foreign direct investment coming from China. He explained that the basic philosophy of the CPEC was alleviation of poverty. He added that if we intended to get fruitful results from the CPEC, we must change our directions as the Western countries would not develop Pakistan. He remarked that we needed to mobilize our natural resources, manpower, savings, and information technology expertise to make CPEC a successful story of the world.

Participant's Publications



The participants of SMC 33 at NIM Peshawar and NIM Islamabad published 'Galaxy' and 'Aurora' Magazines, respectively, containing creative literary works of the participants and a kaleidoscopic coverage of the training activities during the SMC 33. Similarly, MCMC 37 at NIM Islamabad and NIM Peshawar produced 'Aurora' and 'Mashal', respectively approved by the respective Editorial Boards. The magazines captured poignant moments and profound insights of the MCMCs.

Foreign Study Tour



The Foreign Study Tour (FST) is designed to help participants gain first-hand knowledge about public policy planning and formulation processes of select countries. Participants of NMC 118, divided into seven groups, embarked on this journey, exploring the vibrant landscapes of Asia, Europe, and Africa. Each group was assigned a specific theme to work on. From a focus on Iran's resilient development juxtaposed with Norway's electric



vehicle policies, to exploring Kenya's agricultural prowess and tea plantations, and the Netherlands' floriculture and energy sectors, participants got a rich opportunity to study a variety of development themes. The FST provided the participants a lens on the culture, society and governance systems of these countries.

Inland Study Tours

The study tours at the National School of Public Policy includes eclectic destinations across all provinces of the country. This quarter the participants of MCMC and SMC at NIMs in Islamabad, Karachi, Lahore, Peshawar and Quetta visited important government, private sector and charity organizations in Gujranwala, Faisalabad, Sialkot, Narowal,



Visit to Shrine, Hazrat Data Darbar during participants' inland study tour of the MCMC 37, NIM, Karachi

Peshawar, Abbottabad, Rawalpindi, Islamabad, Muzaffarabad, Mirpur, Attock, Multan, Rahim Yar Khan, Bahawalpur, Jamshoro, Hyderabad and Karachi. Of note, the participants of the MCMC 37, NIM, Quetta, had a meeting with the Honorable President of Pakistan and that of the MCMC 37, NIM, Karachi visited the shrine of Hazrat Data Ali Hajveri, during the Inland Study Tour. Moreover, the participants of the SMC 33, Lahore visited National College of Arts, Lahore Arts Council, Lahore Museum, and Tourism Development Corporation of Punjab. Some of the important ministries were covered by the participants of SMC 33, Islamabad and MCMC 37, Islamabad including, Ministry of Climate Change & Environmental Coordination (MoCC&EC), National Disaster



Meeting with the Honorable President of the Islamic Republic of Pakistan during inland study tour of the MCMC 37, NIM, Quetta Participants

Management Authority (NDMA), Ministry of National Health Services, Regulations & Coordination (MoNHSR&C), Drug Regulatory Authority of Pakistan (DRAP), Oil and Gas Regulatory Authority (OGRA), and Pakistan Telecommunication Authority (PTA), Islamabad during their local visits. The participants of MCMC and SMC, NIM, Karachi and Peshawar also visited the World Bank Country Office, Islamabad, Agriculture & Biosciences International (CABI), Islamabad and Al-Mustafa Welfare Society, Muzaffarabad.

Executive Programme on Negotiation Skills



The EDI held a Two Days' training programme on Negotiation Skills on 12 and 13 September, 2023. The Institute designed the course in consultation with subject specialists and after a review of courses being offered in other institutions and being demanded by various stakeholders. The speakers included Prof. Dr. Saad B. Malik, Mr. Shahzada Sultan, Mr. Amir Zahoor Khan, Dr. Muhammad Irfan, Dr. Athar Mansoor, Mr. Muhammad Abid Hussain, and Mr. Faisal Farid. They were specialists, academicians, trainers, practitioners and leading consultants who led an interactive Two

Day's discourse. The programme was joined by 35 participants from the various public, private and social sectors institutions, ensuring a vibrant cross-sectoral participation and discussion during the training workshop.

The areas covered during the training included: Types and Elements of Negotiations, Role of Effective Communication in Negotiations, Managing and Resolving Conflict through Negotiations, Multilateral Negotiations, Strategies in Negotiation and Ethics, and Business Negotiations from a Business Perspective.

The participants at the end of the course expressed their appreciation for organizers, speakers and the useful content of the workshop. The feedback underscored the effectiveness of the training, its transformative impact on their skills, and a strong desire for more of such enriching experiences in the future.

Appointment of New Dean National Institute of Public Policy - NIPP



The Board of Governors of the National School of Public Policy has appointed Dr. Naveed Elahi as Dean, National Institute of Public Policy to head the Institute at the very end of this quarter. He has served in the public sector in various departments for more than three decades. He did his Masters and PhD from King's College London, UK. He is the author of several books and also teaches national security, public policy and foreign policy of Pakistan at the School of Governance and Society, UMT, Lahore.

Furthermore, we are delighted to share that the Research Grants process of awarding grants to the shortlisted candidates for the Research

Grants under the PSDP project titled, "Institutional Strengthening and Augmentation of Training and Research Functions of the National School of Public Policy," is nearing completion this quarter. The total Research Grant amounts to approximately Rs 2.5 million. Further progress was made on the MoUs which are going to be signed between the National School of Public Policy and foreign counterpart Institutes, namely, The Institute of National Planning, Egypt, Arab Planning Institute, Kuwait and State Civil Service Academy, Turkmenistan.

Extra Curricular Activities



Extra-curricular activities contribute extensively towards sustainable professional development through self-directed, group-interactive discussions and social learning. Participants of all the training courses reflect their inner potential of promoting deep connection with aesthetic activities other than reading books and critical thinking. During this quarter, participants of NMC and all NIMs conducted various sessions of extra-curricular activities. Examples include cultural events, charity work, tree plantation drive, sports and outdoor activities, book review and voluntary presentations, and engaging the transgender community. During the SMC 33, the chairperson of Behbud was invited in the cultural night to speak to the participants, to showcase the crafts and the graphical and



video display of their achievements for the welfare of the community. Further, the participants of MCMC 37, NIM, Islamabad contributed by providing books and gifts packs to Pakistan Sweet Home – an active orphanage in Islamabad.

A Collage of Events During the Quarter



Rector Visits NIM, Lahore



On the inauguration of MCMC 38, the Rector emphasized that all participants can make a substantial difference at the operational level for better public service delivery and improving the lives of people. He emphasized that MCMC enhances the knowledge, skills and leadership capabilities of the participants to enable them in effective planning and implementation. He further added this training sensitizes them in the public interest for winning and retaining public trust through improved efficiency and service delivery.



At the same occasion, Director General emphasized that participants have reasonable experience as a civil servant, yet still had a long way to go in service. She highlighted that the permanent nature of the civil service provides stability and continuity for governance and government operations through changing times and changing political leadership.

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