



NSPP NEWSLETTER

“As functionaries of the State, their first and foremost responsibility was to perform their duties with honour, integrity, justice and fair play—as the Quaid said: “The State expects from your constructive effort, selfless work and steadfast devotion to duty”. – Rector’s address on Graduation Ceremony of 36th MCMC

Greetings to the esteemed readers!

It is with great pleasure that we present the new issue of the National School of Public Policy (NSPP) newsletter, a chronicle that encapsulates the vibrancy and dynamism of our training endeavors.



Within these pages, you will find succinct and illuminating reports covering a myriad of activities conducted across the National Management College (NMC) and National Institutes of Management (NIMs) throughout Pakistan. From enlightening lectures delivered by distinguished luminaries to the insightful visits of our trainees to various government departments, each report underscores the depth and vitality of our courses. Our commitment to excellence in training echoes in every report and activity showcased herein.

Moreover, our training regimen extends to the National Institute of Public Policy (NIPP) and the Executive Development Institute (EDI), dedicated to research on public policy and holistic training of executives.

We extend our gratitude to the entire NSPP community — the faculty, staff, and, most importantly, the trainees — for their tireless efforts in making NSPP a bastion of transformative training.

Dr Ijaz Munir

Rector NSPP

Governor Balochistan visits NIM, Quetta

The Honorable Governor of Balochistan, Malik Abdul Wali Kakar graced the occasion of the Certificate Award Ceremony of the 36th MCMC at NIM, Quetta, National School of Public Policy. The Governor was received by DG NIM Mr. Muhammad Aslam Ghani and the faculty on the occasion. The Course was conducted from 6th February to 14th April 2023.



Inauguration of 118th NMC

The 118th National Management Course was inaugurated on 10th April 2023. Dr. Ijaz Munir, Rector NSPP, highlighted in his opening address the significance of public policy in guiding and revitalizing social initiatives and creating a favorable atmosphere for

individuals to unleash their full potential. The Rector expressed optimism that participants would make the most of the 18-week opportunity to engage in discussions on public policy. Emphasizing the crucial role of critical thinking and logical reasoning, he underscored their invaluable importance for the task at hand.

Visiting Speakers NMC

Dr Hafiz A. Pasha



Leading economist, Dr. Hafiz H. Pasha, in a talk on “An Overview of the World Economic Scene and Options for Pakistan Economy” at the 118th NMC, discussed key developments impacting Pakistan's economy, including floods that caused a \$30 billion loss, ongoing global price trends and a balance of payment crisis. Dr. Pasha emphasized the need to engage with the IMF in a meaningful way. In the Q&A session the esteemed speaker further dilated upon the importance of ease of doing business, need for institutionalizing policies and practices to improve an investment friendly climate in the country.

Mr. Tariq Masood Khosa

Former Inspector General of Police (IGP), Mr. Tariq Masood Khosa, PSP, as a keynote speaker to talk about ‘Journey as a Civil Servant’, on 16th June 2023, shared his



challenges and lessons learned during his 40 years’ service in the Police Service of Pakistan. He advised the participants to be polite and calm but firm while handling difficult situations during their duties. He also advised them to remain apolitical and take decisions on merit without fear of transfer and posting, which are a part of the service of a civil servant.

Syed Mushahid Hussain



Senator Syed Mushahid Hussain addressed the participants on 18th May 2023, discussing the available choices for Pakistan within the evolving global order. During his talk, the speaker extensively elaborated on the notable transition of economic and political influence from Western nations to non-Western counterparts within the global landscape. Emphasizing the evolving political dynamics in the region, he shed light on the significance of the reconciliation between Iran and Saudi Arabia. He highlighted the imperative for nations to prioritize their interests, evaluate the geopolitical terrain, and carefully contemplate the potential

repercussions of their decisions. Subsequently, a lively question-and-answer session followed his talk.

Mr. Tariq Bajwa



Former Governor State Bank Mr. Tariq Bajwa enlightened the participants on Pakistan's fiscal and monetary policy management on 2nd May 2023. The distinguished speaker illuminated the connection between economic policies and the overarching social dynamics. Moreover, he emphasized the necessity for a more unified and comprehensive strategy when it comes to policy reform.

Visiting Speakers at NIM

Mr. Saleem Safi



A prominent Pakistani journalist, columnist and defense analyst, Mr. Saleem Safi, lectured on "Pakistan's Relations with Afghanistan". He talked about the multifaceted bilateral ties between the two nations. His address encompassed an exhaustive examination of Afghanistan's reliance on Pakistan as a crucial source for the procurement of essential commodities, particularly food supplies and other necessary goods. He concluded that Afghan Taliban should not allow any terrorist group to use their soil against any country including Pakistan.

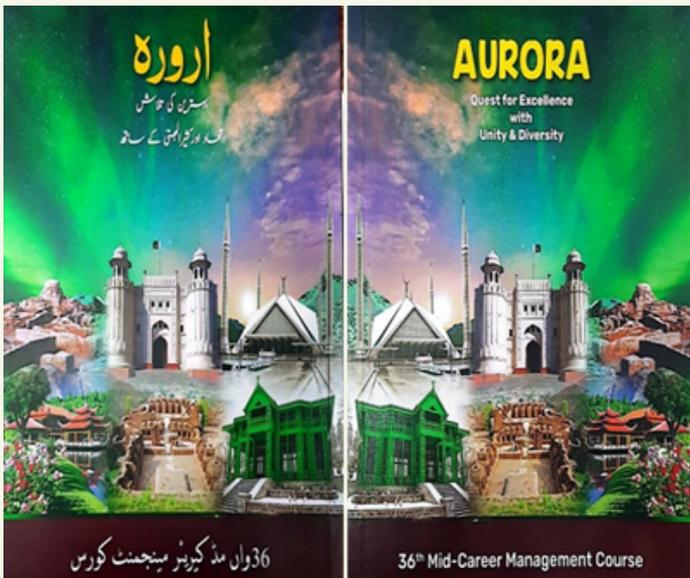
Mr. Arkadiy Leybovskiy



Mr. Arkadiy Leybovskiy, Regional Head, United Nation High Commissioner for Refugees, delivered a special lecture for the participants of 37th MCMC on "UNHCR Organizational Mandate as well as Operations/Interventions in Balochistan".

Fresh Ventures: Unveiling the 'Aurora' Magazine

AURORA MAGAZINE was published by the Editorial Board of the 36th Mid-Career Management Course participants, NIM Islamabad. The AURORA magazine is a big leap forward to harness the talent, self-actualization drive and the creative spirit of the participants of the course. The Editorial Board of the 36th MCMC put in their best efforts to bring out the magazine AURORA to



chronicle their journey during the Course at National Institute of Management, Islamabad. The magazine mirrors the creative and innovative pursuits of the participants.

Overseas Excursions

The purpose of Foreign Study Tour (FST) is to help participants gain first-hand knowledge about public policy planning and formulation processes of important countries of the developing and the developed world.

The participants of NMC 118 visited various countries in Asia, the Middle East, Europe, Australia, and Africa. Each group was assigned a particular policy theme which they had to study in relation to the destinations they were visiting. Upon their return, each group shared a comprehensive report on the gist of their interactions. Subsequently, these reports were presented in a plenary session of the course followed by discussion.

Domestic Explorations

Participants of various courses, MCMC and SMC, held at NIM, Lahore, visited local offices, institutes and special destinations as a part of the Study Tours. They had the opportunity of exposure to different organizations in districts of Lahore, Gujranwala, Abbottabad, Peshawar,



Multan and Faisalabad. In Lahore, a local visit was arranged on the theme of Innovation and Technology in Public Service Delivery. The offices selected to assess the role of innovation and technology were Secretary Excise Taxation and Narcotics Control Department, Accountant General, Punjab, Lahore, DG, Punjab Land Record Authority (Arazi Centre) & NADRA regional office Lahore. The theme of public service delivery was explored through a visit in collaboration with Akhuwat. The participants of 36th MCMC visited Gurdwara Janam Asthan, Nankana Sahab in relation to contributing towards interfaith harmony. In addition, a local visit was made by the participants of 37th MCMC to Small and Medium Enterprises Development Authority (SMEDA), Punjab Board of Investment & Trade (PBIT), Industries, Commerce, Investment & Skills Development Department and Lahore Chamber of Commerce and Industry.



Integral Units' Noteworthy Endeavors Executive Development Institute

The EDI held a Two Days' training programme on Project Management on 3rd and 4th of May 2023. The areas covered during the training included Project Management Concepts and Definitions, Risk and Stakeholder Management, Social Sector Project: Case Study of Kamyab Pakistan Programme, Project Planning and Scheduling, Execution of Projects, Contract Management and Dispute Resolution. These areas were covered in-depth by specialists, academicians, trainers, practitioners and leading consultants. The Guest Speakers included Mr. Hassan Hameed (Director Logestions Consultant Pvt. Ltd. Lahore.), Dr. Kamran Shams (Akhuwat Microfinance), Dr. Ali Hussain Kazim (Director, Automotive Engineering Center, UET, Lahore), Mr. Mohsen Islam Khan (Senior Procurement and Contract Management Specialist Asian Development Bank), and Engr. Wajih Nadeem Qamar (Project / Construction Management Professional).

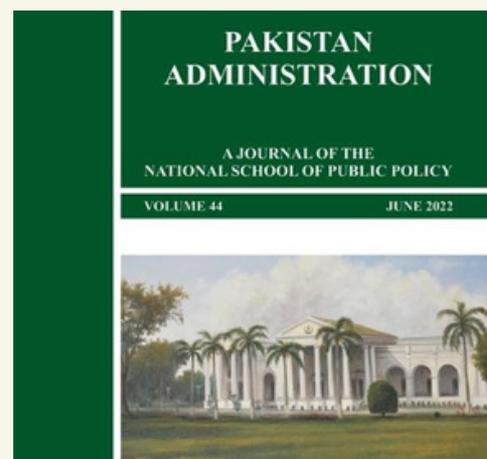


The speakers emphasized the pivotal role of project management in ensuring the success



of planned programs. They stressed the importance of thorough planning, clear responsibilities, budget allocation, risk anticipation, third-party design evaluation, quality control, and timely phase completion. Moreover, the significance of agreements and contracts in resolving disputes and ensuring project security and safety was discussed. There were 35 participants in the training programme from across the public, private and social sectors.

National Institute of Public Policy



The National Institute of Public Policy (NIPP) drew up a selection criterion for the evaluation of 40 Individual Research Papers (IRPs) and Case Studies written by participants of the 34th MCMC, 31st SMC, and 116th NMC participants at NSPP for this quarter. The Pakistan Administration Journal publishes contributions by the participants of the NSPP training programme. The subjects

are selected based on having high national importance and being related to governance and public/civil service.

In this quarter, the NSPP a brief on RGC/Editorial board meeting was drawn that elaborated on the shortlisted candidates for the award of Research Grants under PSDP project titled, "Institutional Strengthening and Augmentation of Training and Research Functions of National School of Public Policy". Thirteen proposals were received out of which three proposals were recommended for the award of a Research Grant worth around Rs 2.5 million.

In addition, NIPP produced a research proposal on "Effective Strategy for Flood Rehabilitation in Punjab: A Study of Organizational Capacity in the Housing, Urban Development and Public Health Engineering Department".

An MoU was signed between Civil Service College, Singapore and The National School of Public Policy, while further progress was made on the MoUs with The Institute of National Planning, Egypt, Arab Planning Institute, Kuwait and State Civil Service Academy, Turkmenistan.

Extra Curricular Activities

Extra-curricular activities contribute extensively towards sustainable professional development through self-directed, group-interactive discussions and social learning. Participants of all the training courses reflect their inner potential of promoting deep connection with aesthetic activities other than reading books and critical thinking.

During this quarter, participants conducted various sessions of extra-curricular activities such as major events of Mushairas, cultural,

charity work and sports activities/events. The Literary and Cultural Committees of 33rd SMC jointly organized an evening dedicated to Mushaira and Sufiana Kalam on 22nd June 2023 at NIM, Lahore. The stalls from various regions of Pakistan were setup to display traditional cuisines and handicrafts. During the 33rd SMC and 37th MCMC sixteen (16) book reviews were discussed.



Epilogue

In this newsletter of the National School of Public Policy newsletter, we have reflected on the previous three months filled with growth, innovation, and collective dedication to the pursuit of excellence in public service. As we close this chapter, we celebrate the achievements of our participants, faculty, and staff who have tirelessly worked towards advancing the principles of effective governance and leadership. From pain-staking training to impactful discourses on public policy, our faculty and participants have demonstrated a commitment to fostering positive change. Looking ahead, we anticipate even greater accomplishments, envisioning a future where our trainees continue to learn to formulate and implement policies that address the evolving needs of society. The National School of Public Policy remains steadfast in its mission to nurture the next generation of leaders who will navigate the complexities of the public domain with integrity, empathy, and a steadfast commitment to the common good. As we bid farewell to these courses, we eagerly embrace the opportunities and challenges that lie ahead, confident in our collective ability to bring about positive changes and improvement in the practitioners of public service.



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