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As a senior officer of the Pakistan Administrative Service (PAS), she brings significant experience in both the health and education sectors, as well as various other fields. Dr. Saeed has worked at various key assignments such as the AC Islamabad, AC Hyderabad, Deputy Secretary Education and DS S&GAD, Special Secretary Health Department, Member Planning & Development Board Pb. and Director General Social Welfare, DG Pb. Public Libraries and Children Library Complexes of Punjab.

Prior to joining NSPP as Directing Staff in 2024, she was serving as the Director General, Wafaqii Mohtasib Secretariat, Lahore. As Directing Staff, she has contributed significantly through her instructional and evaluative roles.

Dr. Ayesha Saeed's research interests include public policy and civil service capacity building.